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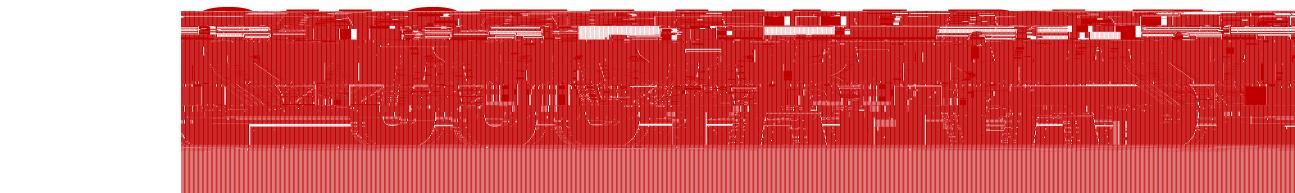
21/06/2024

EXPIRES AT 01/06/2024

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THE GREENING OF THE WORLD

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Sustainability must be embedded **sustainability should be a deeply engrained part of all the decisions that DMU make.**

DMU spends £60 million every year with our suppliers. If we are not acting sustainably, we are not acting responsibly. On a daily basis we make decisions that affect our sustainability is not an option, but a must.

The delivery of the strategy will be overseen by a steering group which will monitor and review the progress across the university if we are to succeed in achieving our vision. This strategy and monitoring process against it will be reported to **DMU University Leadership Board annually**.

The strategy itself has been endorsed by and has a defined sustainable procurement champion in **Simon Oldroyd, our Pro Vice-Chancellor (Sustainability)**. This will lead to the development of a programme of action with key internal stakeholders.

This strategy is closely linked to the United Nations Sustainable Development Goals (SDGs), which remain a key focus in DMU's Strategic Aims, which

are aligned with the UN's Global Compact principles. This strategy will also link to the Association of University Directors of Estates (AUDE) **Sustainable Procurement Standard (SLS)** as a general means of monitoring progress and/or assessing modern procurement's approach to sustainable procurement.

Our commitment to our other stakeholders in the strategy is to challenge our partners and suppliers to challenge our suppliers: embedding sustainable excellence within our supply chain.

A commitment to our staff and students to embed sustainable excellence within our operations and to challenge our staff and students if we are not acting as the sustainable leaders of today.

SUSTAINABLE PROCUREMENT

Procurement Strategy

Procurement Policy

Procurement Code of Practice

Procurement Training

Procurement Reporting

Procurement Monitoring

Procurement Evaluation

Procurement Risk Management

Procurement Contract Management

Procurement Dispute Resolution

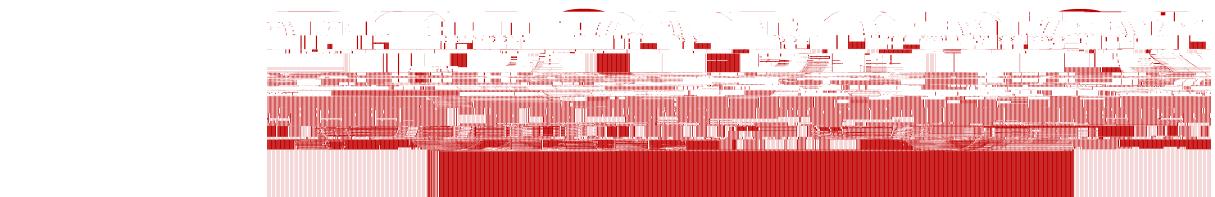
Procurement Ethical Considerations

Procurement Legal Requirements

Procurement Social Responsibility

Procurement Environmental Sustainability

Procurement Economic Efficiency



The following pages will focus on the priorities that will support delivery of the vision statement in the short term. Each priority has a dedicated section in the SPC. These sections contain the following:

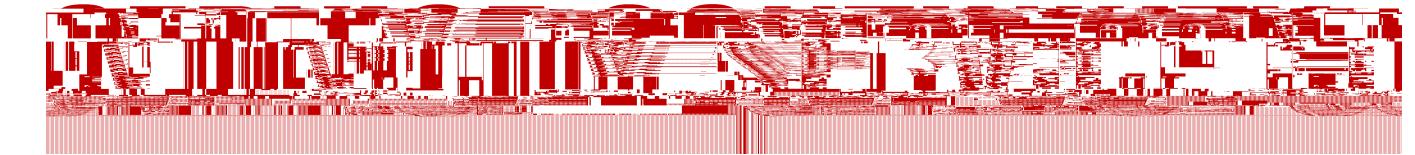
each page for that priority.

DWU has defined 7 priorities, these are:

- 1 Service Continuity
- 2
- 3 Environment
- 4 Ethical
- 5 GMF
- 6
- 7 Value for Money/V

SUSTAINABLE COMMUNITIES





DMU ~~Suppliers support and deliver delivery schedules of business critical goods, works and services. It is therefore important that suppliers are able to provide timely information to reduce the risks for DMU in business-critical areas.~~

Supplier delivery performance

- 1** ~~Establish delivery performance standards~~
- 2** ~~Monitor delivery times and performance~~
- 3** ~~Deliver early warning notices for potential delivery issues~~

DMU procurement

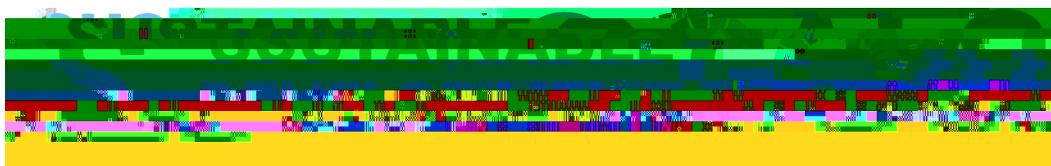
Define business critical contracts (e.g. 2050+), with responsible procurement officer and will consider continuity of supply and establishment of internal (and external) contingency plans where appropriate, with support from central procurement.

Ensure sustainability issues are considered as part of the procurement process during the specification and evaluation stages.

Provide financial checks on all major procurements and establish a system of financial monitoring before contract award and during the life of a contract.

Contract Management and Contract Monitoring ~~Contract Management and Contract Monitoring will be established to support the delivery of business critical contracts.~~

Contract management evidence and reporting template will be established and maintained to help Contract Managers with their risk management and delivery of business critical contracts.



Strategic Supplier Engagement

Collaboration is a core value and we aim to work closely with other organisations in our sector, with our peers & suppliers.

DMU (UK) issues - the P&M plan

- 1 **Establish local, regional & national peer groups for support and innovation.**
- 2 **Establish local, regional & national peer groups for support and innovation.**
- 3 **Establish local, regional & national peer groups for support and innovation.**
- 4 **Exploiting added value opportunities across our partner base.**

DMU commit to:

Working with local, regional & national partners to develop joint procurement frameworks... and access shared savings and risk reduction.

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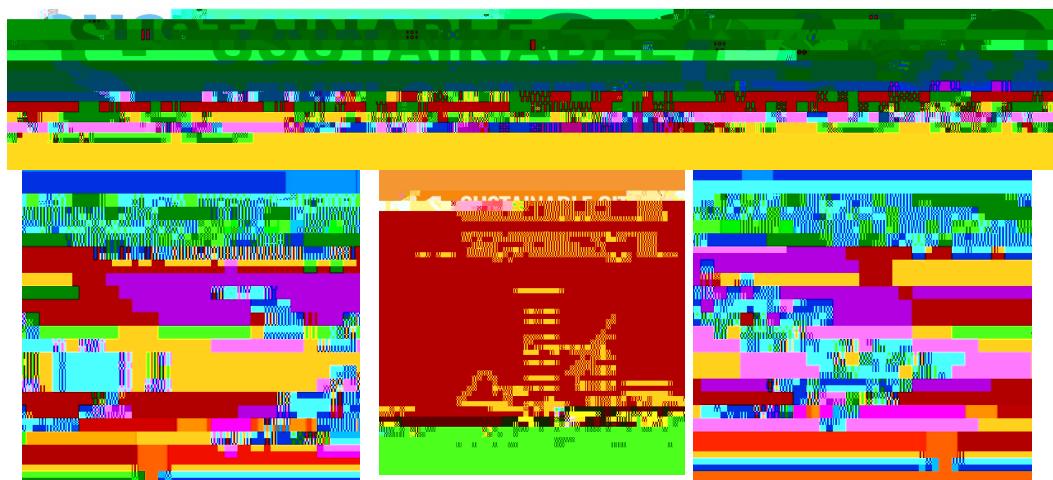
Working with local, regional & national partners to develop joint procurement frameworks... and access shared savings and risk reduction.

Faculty / directorates to consolidate DMU buying power.

Actively share procurement functionality with local and regional public / private sector organisations... and collaborate on contracts where possible.

Work with other universities to develop joint procurement frameworks... and access shared savings and risk reduction.

Work with other universities to develop joint procurement frameworks... and access shared savings and risk reduction.





Procurement PMUs are expected to always act ethically when buying goods / services / works. Procurement will consider the following when awarding contracts:

It is important for procureurs to be educated to understand the potential risks that exist and ways they can help reduce PMU business risk and ensure that best value is gained through PMU procurement processes.

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1 **Procurement professionals must take responsibility in selecting and managing contractors for work**

Procurement at DMU are expected to look at ways they can support the University's mission with and being supported by
Procurement for the benefit of the local economy and the environment.

Transparency in procurement

DMU are committed to transparency in SME commitment and to date has made a number of contracts available online such as charities and social and community enterprises.

- 1 Offer and obtain greater flexibility in contracts.**
- 2 Optimize procurement processes.**
- 3 Support the local economy & employment.**
- 4 Access more innovative solutions.**
- 5 Communicate procurement opportunities to the local supply chain.**

DMU commit to:

Establishing a website in SME network where all procurement packages of above £10 000 can be submitted to request GME.

Not to discriminate against local SMEs in the award of contracts and to encourage local SMEs to bid for contracts.

on all activity over £10 000 and advertising publicly all contracts valued over £25 000 unless using a public

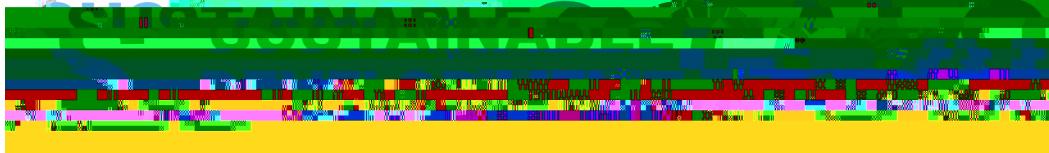
procurement system or a restricted tender process.

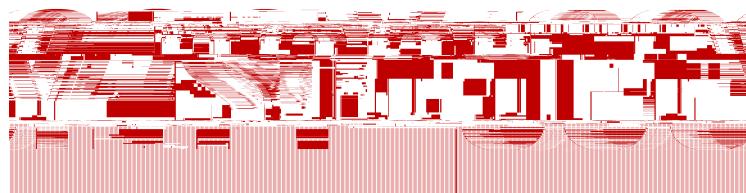
Publication of our Standard Reduce, Reuse, Recycle policy for SMEs to consider by annual review and also

tender documentation.

For a period of one year from the start of the contract for the value of £25 000 or under the contract to be awarded to sub-contractors

Marketing opportunities in GME to local contractors and suppliers to encourage them to work with their partners to encourage sustainability and low carbon products and services in the supply chain.





Procurement at the University must consider the social impact of contracts, taking into account the additional opportunities for the wider public benefit that can be generated through procurement.

The **Social Value Act 2012** underpins the approach and provides a framework for adding social value that includes the social value of the products and services procured, the delivery of social value through procurement opportunities, which can equally lead to market expansion opportunities (such as joint ventures, offsite manufacture, co-operation and bidding consortia) and the contribution to the local community.

Procurement with social value considerations will include:

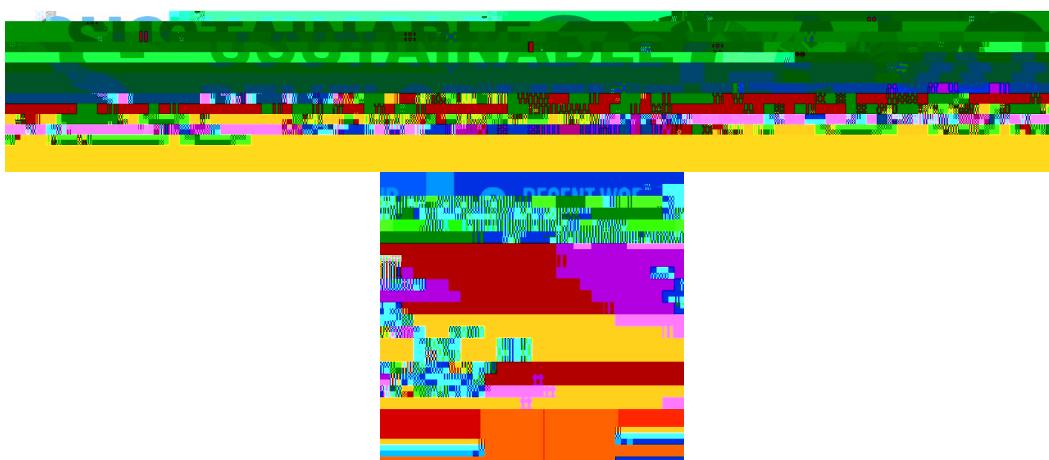
- 1 **Identify and analyse procurement opportunities**
- 2 **Maximise opportunities available to generate additional social benefit through procurement**
- 3 **Adhere to contractual obligations under the Social Value Act 2012**

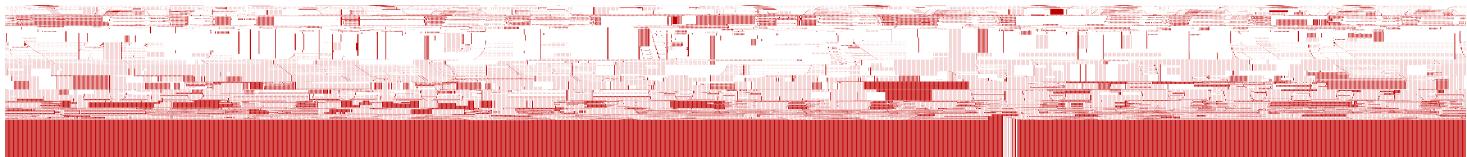
DMU commitment:

Supplement learning within academic programmes through lectures and workshop offers on sustainable procurement and the social value approach.

Set aside 10% of procurement spend on social value opportunities, with a minimum of £24,000 per annum weighting in all contracts above **Public Contract Regulations 2015 Thresholds**.

Provide opportunities for students to gain experience of social value through the provision of annual placement opportunities within the central procurement team.





Key to the success of this framework is having the right policies in place or, where absent, to encourage suppliers to embed their sustainable procurement activities, both at pre-cost and in the delivery.



1. SME protocols

Clear guidance and support for working with SMEs and DPMUs.

2. Procurement training

Clear, accessible and effective training for procurement professionals to help them understand how to embed sustainability principles across the procurement process.

3. Contract management guidance

Clear, accessible and effective guidance for contract managers to help them embed sustainability principles across the contract lifecycle.

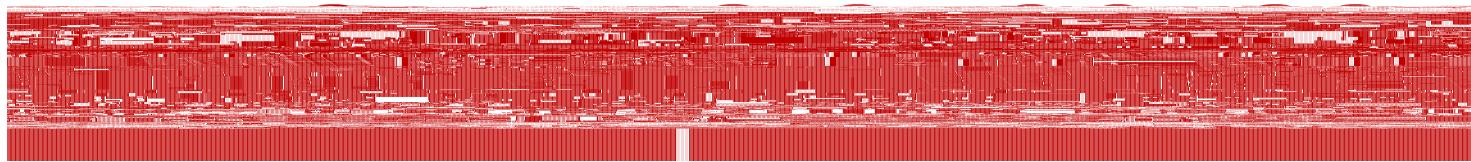
4. Business case for procurement

Clear policy and procedures to support DPMU in best procurement practice. These incorporate the use of procurement checklists to help embed the themes & principles of sustainability.

5. Mid-point internal / external review

Clear, accessible and effective guidance for procurement professionals to help them understand how to effectively assess the progress of their sustainability activities against agreed milestones and targets.

6.



Key performance indicators will be used to measure the delivery of the strategy. These will be reviewed annually and updated every 5 years. The following table provides the key performance indicators for the first year of the strategy, from April 2024 to March 2026. All KPIs will be measured against the baseline set in April 2024.

The following is how performance of the strategy will be measured:

1. Progress against targets

DMU will publish quarterly reports on its progress against the targets set in the strategy.

2. Total % of collaborative spend

DMU will report the total % of its procurement that is spent on collaborative contracts with the intent to measure this figure with annual improvements on the previous year.

3. Co2e reduction targets

DMU will publish quarterly reports on its progress against the targets set in the strategy.

4. AUDI certification of procurement strategy

DMU will publish quarterly reports on its progress against the procurement and supplier engagement criteria of the SIS by 2025.

5. Credit ratings

DMU will publish quarterly reports on its progress against the credit ratings of its suppliers.

6. At local and national level

DMU will publish quarterly reports on its progress against the local and national level KPIs. This will include this figure annually.

7. Apprenticeships

DMU will publish quarterly reports on its progress against the apprenticeship targets.

8. Number of staff completing procurement training

DMU will publish quarterly reports on its progress against the procurement training targets.

9. Modern slavery statement

DMU will continue to publish an annual modern slavery statement defining the action taken in the previous year to support action against modern slavery. DMU will also undertake at least one annual audit of a key supplier that is part of the strategy.

